

Power Generation's Maggard, Royall Elected to Electric Utility Cost Group Leadership

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The Electric Utility Cost Group is a global trade association of utility



companies that, since 1974, has worked to strengthen the industry by exchanging information, sharing lessons learned and seeking solutions to important issues. PG&E will have a significant presence in the organization with Generation's Director of Special Projects **Stephanie Maggard** taking over as EUCG president and Director of Hydro Operations and Maintenance **Steve Royall** being elected as Fossil Committee Chair. Both will serve two-year terms.

Maggard has been active with the EUCG since 2011, serving as Hydroelectric Committee vice chair in 2012, Emerging Issues director in 2013 and secretary of the board in 2015. As EUCG president, she will be responsible for the overall leadership and direction of the organization, chair board meetings and lead conferences for the full membership.

"I am honored and excited to be taking over as EUCG President. There are so many opportunities to improve the value of EUCG products and services for its members, and to expand membership in EUCG committees throughout the U.S. and abroad," Maggard said.

As its new president, she will lead the effort as the EUCG Board updates its strategic plan and develops a companion operating plan for 2017 through 2021 with a focus on improving the EUCG's value proposition for its members. As more utilities own utility-scale solar generation, the organization is launching a new Solar Committee in 2017 to provide a forum for solar operators to benchmark and share best practices.

PG&E uses EUCG cost and performance benchmarking data in setting targets for several of its key operational metrics. Additionally, PG&E has incorporated various best practices as a result of discussions at EUCG and likewise has shared a number of its process improvement efforts with industry peers.

"EUCG provides a great forum for both formal and informal networking, and has launched several company-to-company issue-specific benchmarking discussions," she noted.

Maggard has been with PG&E for 27 years and worked in Revenue Requirements, Capital Accounting, and Business Finance before joining Generation in 2008. She spent three years at PG&E Corporation and has held several key positions including manager of Capital Recovery (1996-1999), manager/director of PG&E Corporation Financial Planning (2000-2003), director of Generation Business Planning (2004-2006), director of Business Finance (2006-2008), Power Generation chief of staff (2008-2011), and director of Power Generation Planning and Asset Management (2012-2015).

Likewise, Royall is not a newcomer to either PG&E or the EUCG. He has been involved with the EUCG for eight years serving as Fossil Committee co-chair for the past four years. As Fossil Committee chair, he will lead the team in benchmarking, as well as working to understanding industry challenges and best practices.

A 10-year veteran with PG&E, Royall started with the company as the original construction manager at Gateway Generating Station, moved on to serve in the same capacity at Colusa before becoming PG&E's Fossil O&M director in 2012. He was appointed Hydro O&M director in 2015.

He said changing markets, increased challenges and operational flexibility while integrating renewables, plant retirements, and changing environmental regulations will be the key focuses of the EUCG in 2017.

"PG&E continues to be recognized as an industry leader. It is always rewarding to help industry improve performance, learn from each other and build relationships," he said.

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